



HEALTH & WELLBEING BOARD

Subject Heading:

Update on the Implementation of the Joint Assessment and Discharge Service - Revised Proposal

Board Lead:

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The subject matter of this report deals with the following priorities of the Health and Wellbeing Strategy

- Priority 1: Early help for vulnerable people
- Priority 2: Improved identification and support for people with dementia
- Priority 3: Earlier detection of cancer
- Priority 4: Tackling obesity
- Priority 5: Better integrated care for the 'frail elderly' population
- Priority 6: Better integrated care for vulnerable children
- Priority 7: Reducing avoidable hospital admissions
- Priority 8: Improve the quality of services to ensure that patient experience and long-term health outcomes are the best they can be

SUMMARY

The Health and Wellbeing Board is asked to consider the revised proposals with regards to a Joint Assessment and Discharge Service (JAD).

Proposals for a shared Joint Assessment and Discharge Service (JAD) were discussed at the Integrated Care Coalition meeting, on 14th October. While all partners signed up to the principle of a joint discharge team for patients with complex needs, London Borough of Redbridge was unable to join an integrated service covering BHRUT at this stage.

The Integrated Care Coalition partners asked for an urgent redesign of the JAD proposal to take into account London Borough of Redbridge providing a separate hospital social work service for Redbridge residents who may need social care services at the point of discharge.

Revised staffing structures and operating procedures have now been developed taking into account the reduced budget available and the need to ensure Redbridge residents were not disadvantaged. These are detailed in Appendix 1 of the attached report.

RECOMMENDATIONS

- The Board is asked to consider the revised proposals contained in the attached report and to indicate whether it supports them or not and what comments, if any, it has.

REPORT DETAIL

The attached report provides the detail to the revised Joint Assessment and Discharge Service.

Given that six public authorities are involved in the proposed JAD, there is likely to be a significant amount of work needed to achieve consensus through the executive parts of each of the Authorities, failing which further progress might be jeopardised. Therefore, at this stage the intention is that Authorities give indications of their support or otherwise of the general direction of travel and provide any comments on the attached proposals to guide its future development.

IMPLICATIONS AND RISKS

Financial implications and risks:

The current budget for Havering's Hospital Team is £811,742. The combined cost of the joint team is estimated as £2,045,520, per appendix 1. The exact financial implications and risks as a result of moving to a joint service will be established as the implementation progresses, and will be detailed as part of the decision making process.

There will also be implementation costs of which Havering's share is expected to be £21,500.

Caroline May – Strategic Finance Business Partner (Children, Adults and Housing).

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Legal implications and risks:

There are no direct legal risks or implications associated with agreeing to the proposed direction of travel. However, assuming the JAD is to progress, detailed work will be necessary in order to ensure that the proposals can be lawfully implemented and meet the needs of each of the constituent authorities. A number of agreements will need to be completed.

Stephen Doye – Legal Manager

Human Resources implications and risks:

There are significant HR risks and implications that will directly affect the Council's workforce, which would emerge when change management processes are followed to bring about the new joint structure for the hospital service. The Council will need to consider, and take action to deal with, any HR risks and

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implications that are likely to arise from the implementation of a joint structure involving the Council and the other partner organisations for the proposed Joint Assessment & Discharge Service as the project moves towards that stage. This will be dealt with by Adult Social Care management, with HR support, using the Council's HR policy and procedure framework, with due regard taken of relevant employment legislation obligations.

Eve Anderson – Strategic HR Business Partner (Children, Adults & Housing and Public Health)

BACKGROUND PAPERS

- Initial Joint Assessment and Discharge Service Report - attached